City of Hedwig Village Fiscal Year 2019-2020 Budget Cover Page October 7, 2019

This budget will raise more revenue from property taxes than last year's budget by an amount of \$288,810, which is a 9.10 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$55,742.

The members of the governing body voted on the budget as follows:

FOR:

Councilmember Susan Mathews

ler

Councilmember Dane Johnson
Councilmember Matt Woodruff

Councilmember Harry Folloder Councilmember Shirley Rouse

AGAINST:

None

PRESENT and not voting:

Mayor Brian T. Muecke

ABSENT:

None

Property Tax Rate Comparison

	2019-2020	2018-2019
Property Tax Rate:	\$0.323478/100	\$0.306654/100
Effective Tax Rate:	\$0.301312/100	\$0.237171/100
Effective Maintenance & Operations Tax Rate:	\$0.219324/100	\$0.190810/100
Rollback Tax Rate:	\$0.313478/100	\$0.287854/100
Debt Rate:	\$0.076609/100	\$0.081780/100

Total debt obligation for City of Hedwig Village secured by property taxes: \$810,500

CITY OF



HEDWIG VILLAGE



2020 BUDGET

City Administrator-Secr.-Treasurer Kelly Johnson



Brian T. Muecke, Mayor



Susan Mathews, Councilmember Position 1



Dane Johnson, Councilmember Position 2



Harry Folloder, Councilmember Position 3



Matt Woodruff, Councilmember Position 4



Shirley Rouse, Councilmember Position 5

CITY OF HEDWIG VILLAGE ANNUAL BUDGET FISCAL YEAR 2020 TABLE OF CONTENTS

Budget Message	i-iii
Budget Structure	1
Organization of Total Budget	2
GENERAL FUND Revenues: Pie Chart	3
GENERAL FUND Revenues: Summary	4
GENERAL FUND Revenues – Adopted Budget	5
GENERAL FUND Expenditures: Pie Chart	6
GENERAL FUND Expenditures: Summary	7
GENERAL FUND Expenditures – Adopted Budget	8-17
CAPITAL FUND – TAX NOTE Revenues & Expenditures – Adopted Budget	18
POLICE SEIZURE FUND Revenues & Expenditures – Adopted Budget	19
DEBT SERVICE FUND Revenues & Expenditures - Adopted Budget	20
CONGESTION/TRAFFIC Revenues & Expenditures – Adopted Budget	21
SUMMARY OF FUNDS AT YEAR END	22
Reserve Schedule	23
City Comparisons	24
Tax Rate Comparisons	25
Ad Valorem Tax History	26
Property Tax Rates	27
Debt Schedule	28
Organizational Chart	29-30
City Map	31



November 1, 2019

To The Honorable Mayor, City Council and Residents of Hedwig Village:

I'm pleased to present the 2020 Annual Budget for the City of Hedwig Village, Texas. The budget has been prepared in accordance with Texas Statute and as a result of our budget discussions and public comments over the past year. We have worked diligently to balance the needs of our community, prepare for the future, and maintain operating costs as low as possible.

The City of Hedwig Village, a Type A General Law City, was incorporated in 1954. The City is approximately 0.9 square miles in size and is in Harris County Texas. It is bound on the east by the City of Hunters Creek Village, the south by the City of Piney Point Village and the City of Bunker Hill Village, the north by the City of Houston and the City of Spring Valley Village, and the west by City of Houston. The City of Hedwig Village consists of approximately 572 single family homes, 244 condominium units, two apartment complexes, two public schools, two churches, many restaurants, medical and office buildings, and retail stores. The City of Hedwig Village currently has 2 part-time and 5 full-time city hall employees and 24 full-time police department employees.

Budget Preparation Process:

The City Staff recognizes that the annual budget process is the single most important financial responsibility of a local government. The Texas Tax Code requires cities that levy a property tax to approve their budgets by September 30th or by the 60th day after the taxing unit receives the certified roll, whichever date is later regardless of the date their fiscal year starts.

The first budget workshop was held with the Mayor and City Council on August 16, 2019. In the workshop Mayor and City Council reviewed maintenance and operations, personnel, infrastructure needs, and capital expenditures. The City also faced an increase in operating and personnel expenditures from the Village Fire Department (VFD) of 5%, or approximately \$61,300, and the City's additional share of the VFD facility renovation cost of approximately \$277,500 for a total facility renovation cost for Hedwig Village of \$925,000.

On September 5, 2019, Mayor and City Council again met and reviewed the 2020 Proposed Budget. City Council voted on a proposed tax rate of \$0.323478 per \$100 valuation allowing additional monies for an anticipated increase in employee health insurance and additional monies for Infrastructure-Street/Drainage/Flood Projects to handle smaller repairs/projects as City Council looks ahead, possibly 2021 or 2022, at the Eastside Drainage/Paving Project.

The City held public hearings on September 19, 2019 and on September 27, 2019 to receive input from the public, either oral or written, regarding the proposed 2019 Property Tax Rate to support the 2020 Proposed Budget at a tax rate of \$0.323478 per \$100 valuation. A public hearing on the entire budget was held on September 27, 2019. Notices were placed in the paper and on the City's website.

On October 7, 2019, City Council approved the 2020 Proposed Budget and the 2019 Tax Rate of \$0.323478 per \$100 valuation. Above the operating costs of the budget there is budgeted \$277,500 for VFD facility improvements, \$30,100 for computer hardware, \$125,000 for three new police vehicles, \$203,000 for minor street projects/repairs, \$15,000 for Phase 2 - update audio equipment in the council chambers, \$40,000 for parks/beautification improvements, \$46,800 for the last payment to TXDot for the City's portion of the Noise Abatement Project on I-10, and \$180,100 to the Equipment Replacement Reserve.

Goals and Objectives:

- To continue the same level of service to both the residential districts and commercial districts.
 - Implement new software in the Municipal Court Department to meet accounting requirements and streamline operations.
- Continue looking at funding opportunities for potential street and drainage solutions.
- Compliance with federal and state regulations.
- Maintain employee salaries and benefits at a competitive level.

Salaries and Benefits:

Included in the 2020 Budget is a 4% pool for salary increases for the City of Hedwig Village employees. The City provides employees with a salary and benefit package which includes health, dental, life, vision, and long-term disability insurance, as well as vacation, sick leave, paid holidays, a deferred compensation plan, and a retirement plan through Texas Municipal Retirement System (TMRS). The City of Hedwig Village values their employees and works hard to retain qualified effective employees.

Employees are encouraged to seek educational seminars and/or classes which relate to their jobs. The City pays for those classes.

General Fund:

The General Fund provides funding for the City's basic services. The primary revenue sources are local sales taxes and City property taxes making up 68% of the City's revenue. The General Fund Budget totals \$6.6 million with police and fire budgets accounting for \$4.3 million or 65% of the 2020 General Fund Budget.

The General Fund is comprised of 65% personnel expenditures, 25% maintenance and operation expenditures, 10% capital expenditures, and 1% from designated reserves. The 2020 Budget includes \$947,500 of Metro funds which offset some of the police department expenditures and the remaining funds are for maintenance of right-of-ways on major thoroughfares.

Debt Service Fund:

The City's Debt Service Fund provides the funding to make the City's debt payments. As of December 31, 2019, the City will have \$4.7 million in outstanding debt which includes the 2018 Tax Note. The 2019 Debt Service Tax Rate is \$.076609 per \$100 valuation.

The City carries an AA+ bond rating which is reflective of the local economy, the city's budget flexibility, and cash liquidity. The City worked hard to receive such a good rating and continues those same standards going forward in the 2020 Adopted Budget.

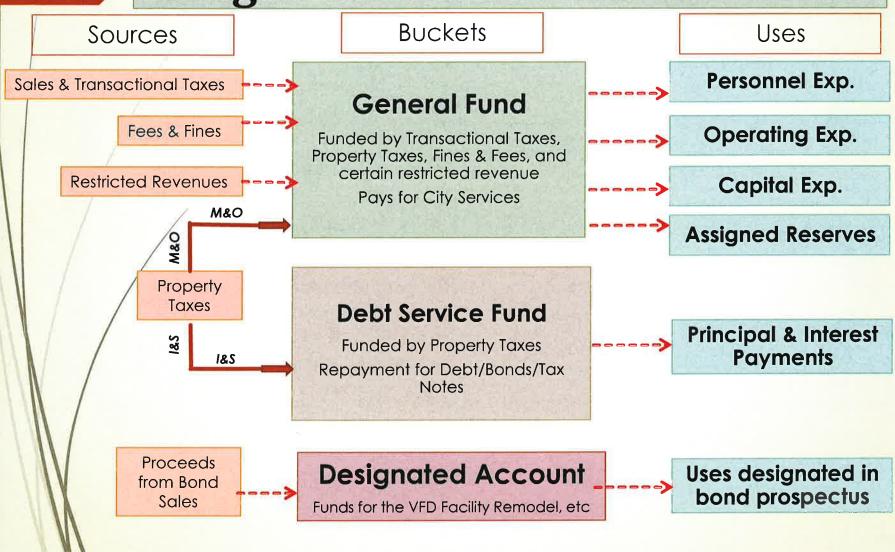
Cónclusion:

The Mayor, City Council, and staff must work together to manage the available financial resources and to establish realistic priorities. The City cannot address all of its needs in any one budget year. City Council will have difficult decisions in determining the priorities to be addressed first while maintaining the City's financial base. Working together, we can find solutions that best work for our City.

Sincerely,



Kelly Johnson City Administrator/Secretary-Treasurer **Budget Structure**



2

General Fund

\$6,606,606 (79%)

\$6.606,606 (76%)

Capital Fund

\$8,000 (<1%)

\$277,500 (3%)

Police Seizure Fund

\$3,000 (<1%)

\$3,000 (<1%)

Debt Service Fund

\$816,000 (10%)

\$810,500 (9%)

Congestion/Traffic Fund

\$952,500 (11%)

\$952,500 (11%)

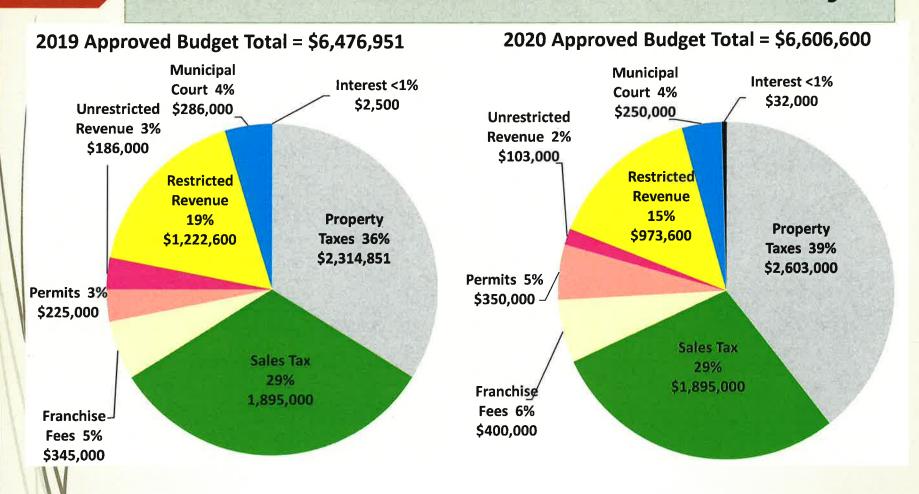
City of Hedwig Village 2020 Organization of Total Budget

Total Budget

\$8,386,100 (100%)

\$8,650,100 (100%)

General Fund Revenue Summary



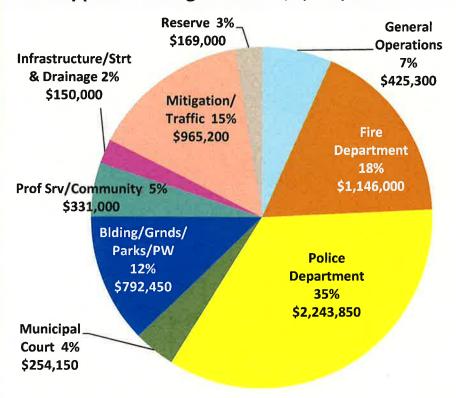
General Fund Revenue Summary

	2019		PROJECTE	D	ADOPTE)
	Budget		2019 ACTU	AL	2020 Budg	et
		-	@6/30/1	9		}
General Fund						
REVENUES						
Property Taxes	2,314,851	36%	2,283,687	36%	2,603,000	39%
Sales Tax	1,895,000	29%	1,895,000	30%	1,895,000	29%
Franchise Fees	345,000	5%	340,000	5%	400,000	6%
Permits	225,000	3%	500,000	8%	350,000	5%
Unrestricted Revenue	186,000	3%	102,667	2%	103,000	2%
Restricted Revenue - Metro & Others	1,222,600	19%	969,700	15%	973,600	15%
Municipal Court	286,000	4%	216,100	3%	250,000	4%
Interest	2,500	0%	32,000	1%	32,000	0%
TOTAL REVENUES	6,476,951	100%	6,339,154	100%	6,606,600	100%

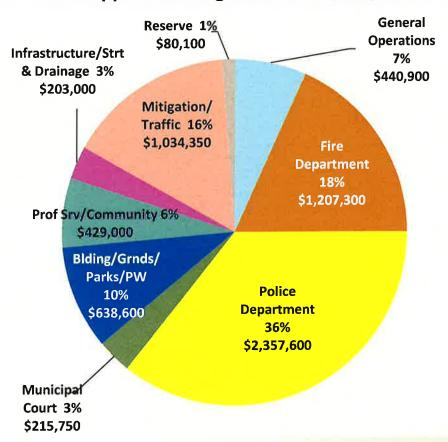
						_		
ACC	Т#	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
GE	NERAL	FUND						
	Reve	nues						
01-	4-101	Ad Valorem Property Taxes	1,788,432	1,925,490	2,311,851	2,267,561	2,275,566	2,598,000
01-	4-102	Ad Valorem Prior Yr Prop. Tax	(29,585)	(2,840)	1,000	(711)	1,000	1,000
01-	4-106	Ad Valorem Penalty & Interest	6,450	2,984	2,000	6,103	7,121	4,000
01-	4-201	Sales & Use Tax	1,880,927	1,927,078	1,895,000	980,557	1,895,000	1,895,000
01-	4-202	Franchise Tax	343,288	339,881	345,000	160,392	340,000	400,000
01-	4-203	Mixed Drink Tax	47,677	72,660	62,000	18,695	70,000	70,000
01-	4-204	Child Safety Tax	3,168	3,198	3,100	1,645	3,100	3,100
01-	4-301	Permits	173,000	335,283	225,000	397,641	500,000	350,000
01-	4-302	Misc.	52,806	7,289	5,000	5,344	6,000	5,000
01-	4-303	Ambulance Reimb.	56,875	41,601	51,000	0	0	0
01-	4-304	Sale of Assets	6,300	40,100	23,000	14,200	14,200	18,000
01-	4-305	Memorials	0	763	0	0	0	0
01-	4-309	P.D. Srv. Fees	17,618	26,160	25,000	6,855	12,000	10,000
01-	4-401	Motel Occupancy	44,806	19,523	20,000	467	467	0
01-	4-405	METRO Congestion/Traffic	858,126	855,000	947,500	450,000	947,500	947,500
01-	4-407	Transfers In - Police Seizure	0	42,005	0	0	0	0
01-	4-407	Transfers In - Tax Note	0	0	241,800	0	0	0
01-	4-501	Municipal Court	195,569	255,685	286,000	108,029	216,100	250,000
01-	4-502	Special Child Safety Fees	11,956	10,116	14,000	4,082	8,200	10,000
01-	4-503	Special Security Fees	5,035	5,816	7,000	2,370	4,800	6,000
01-	4-504	Special Technology Fees	6,713	7,754	9,200	3,002	6,100	7,000
01-	4-505	Grant Reimbursement	0	40,103	0	0	0	0
01-	4-601	Interest	2,345	5,314	2,500	17,761	32,000	32,000
		TOTAL G&A REVENUES	5,471,504	5,960,964	6,476,951	4,443,991	6,339,154	6,606,600

Departmental Expense Summary

2019 Approved Budget Total = \$6,476,951



2020 Approved Budget Total = \$6,606,600



Departmental Expense Summary

	2019		PROJECTI	ΞD	ADOPTED	
/	Budget		2019 ACTUAL		2020 Budg	
7			@6/30/19			
General Fund						
XPENDITURES						
General Operations	425,300	7%	426,460	7%	440,900	7%
Fire Department	1,146,000	18%	1,146,000	18%	1,207,300	18%
Police Department	2,243,850	35%	2,196,721	35%	2,357,600	36%
Municipal Court	254,150	4%	229,481	4%	215,750	3%
Blding/Grnds/Parks/PW(Garbage)	792,450	12%	612,636	10%	638,600	10%
Prof Srv/Community	331,000	5%	440,800	7%	429,000	6%
Infrastructure/Strt & Drainage	150,000	2%	150,000	2%	203,000	3%
Mitigation/Traffic	965,200	15%	953,901	15%	1,034,350	16%
Reserve (Change)	169,000	3%	90,854	1%	80,100	1%
TOTAL EXPENDITURES	6,476,951	100%	6,246,853	100%	6,606,600	100%

2019 Budget vs. 2020 Preliminary Budget

129,649

ACC	T#	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
GE	NERAL	FUND						
	Expend	ditures						
01-	General &	& Admin						
	Personn	el						
01-	501-101	Salaries	178,470	191,873	203,000	97,389	195,000	205,000
01-	501-102	Overtime	3,492	4,402	3,200	1,157	3,100	3,200
01-	501-103	Longevity Pay	673	784	1,000	452	1,000	1,100
01-	501-104	Education and Meetings	1,500	1,550	1,600	0	1,600	1,600
01-	501-105	Payroll Taxes	14,698	14,799	19,000	8,129	17,000	17,000
01-	501-106	Group Health & Life Insurance	20,106	25,310	37,000	5,479	13,000	17,000
01-	501-107	Dental Insurance	448	309	1,000	130	300	1,000
01-	501-108	Workers Compensation	438	478	700	297	600	1,000
01-	501-109	Unemployment Insurance	0	0	800	28	300	1,000
01-	501-110	Retirement Contribution	21,047	20,509	18,000	11,014	22,000	22,000
01-	501-114	457 Employer Benefit Plan	0	0	5,000	2,288	4,600	5,000
		Total Personnel	240,872	260,014	290,300	126,362	258,500	274,900
	Operatio	ns						
01-		General Insurance	46,933	49,425	53,000	25,476	53,000	56,000
01-	501-302	Dues & Subscriptions	3,463	4,132	4,000	1,686	4,300	4,500
01-	501-303	Education/Meetings & Travel	8,502	5,461	10,000	2,799	12,000	12,000
01-	501-304	Legal Notices	5,438	4,802	3,000	1,138	5,000	5,000
01-	501-305	Postage	3,192	3,134	5,000	1,426	5,000	5,000
01-	501-306	Office Supplies	2,692	3,579	4,000	2,044	5,000	5,000
01-	501-307	Printing & Stationary	4,082	3,887	4,500	479	4,500	4,500
01-		Supplies & Equipment/General	7,048	11,866	6,500	6,465	12,000	12,000
01-	501-315	Bank/Credit Card Charges	10,136	12,300	13,000	8,239	13,000	13,000
01-	501-337	Car Allowance	6,000	6,000	6,000	3,000	6,000	6,000
		Total Operations	97,486	104,586	109,000	52,752	119,800	123,000

ACC	CT #	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
	Maintena	ance						
01-		Maintenance - Contracts	16,179	16,465	18,000	15,335	32,100	30,000
		Total Maintenance	16,179	16,465	18,000	15,335	32,100	30,000
	Capital							
01-		Computer/Technology - General	8,222	355	8,000	4,993	16,060	13,000
		Total Capital	8,222	355	8,000	4,993	16,060	13,000
	TOTA	AL GENERAL OPERATIONS EXP.	362,759	381,420	425,300	199,442	426,460	440,900
02-	Fire Depa	artment						
01-	502-334	Fire & Ambulance	1,018,227	1,068,093	1,146,000	623,291	1,146,000	1,207,300
	ř	TOTAL FIRE EXPENDITURES	1,018,227	1,068,093	1,146,000	623,291	1,146,000	1,207,300
03-	Police De	epartment						
	Personne							
01-	503-101	Salaries	1,184,459	1,172,185	1,259,000	590,763	1,217,000	1,291,000
01-	503-102	Overtime	65,107	52,642	47,000	37,622	84,000	55,500
01-	503-103	Longevity Pay	10,504	9,686	12,000	4,166	8,000	9,000
01-	503-104	Education and Meetings	54,684	54,985	72,000	1,164	72,000	72,000
01-	503-105	Payroll Taxes	96,647	94,064	106,000	47,086	98,000	110,000
01-	503-106	Group Health & Life Insurance	194,341	217,664	250,000	103,677	215,000	272,250
01-		Dental Insurance	6,808	8,785	10,000	5,013	10,000	12,000
01-		Workers Compensation	23,390	26,368	30,000	12,719	26,000	31,000
01-		Unemployment Insurance	0	0	5,000	214	2,500	5,000
01-		Retirement Contribution	97,071	96,517	102,000	48,261	100,000	107,000
01-		Employment Expenses	538	1,101	2,000	1,032	2,000	2,000
01-	503-112	Special Child Safety Overtime	3,966	2,440	8,000	570	8,000	8,000

ACC	CT #	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
01-	503-113	Special Security Overtime	7,666	4,301	9,000	1,017	9,000	9,000
01-	503-114	457 Employer Benefit Plan	0	0	28,000	11,565	24,000	26,000
		Total Personnel	1,745,180	1,740,739	1,940,000	864,868	1,875,500	2,009,750
	Operatio	ns					7.	
01-		Dues & Subscriptions	5,597	3,645	3,500	1,278	3,700	3,700
01-		Education/Meetings & Travel	6,148	9,304	8,000	4,728	9,500	9,500
01-			819	922	850	436	950	950
01-		Office Supplies	2,453	2,858	3,000	1,598	3,000	3,000
01-		Printing & Stationary	3,560	4,876	5,000	1,289	5,000	5,000
01-		Supplies & Equipment/General	14,429	11,080	16,000	12,094	16,000	16,000
01-		Crime Analysis	1,758	1,973	2,000	2,082	2,600	2,700
01-		Jail & Investigative Supplies	3,612	4,822	4,000	3,541	4,500	4,500
01-	503-329	Telecommunications	32,645	34,827	36,000	7,678	36,000	38,000
01-	503-330	Electricity/Gas/Cable/Wtr	33,955	33,308	35,000	10,393	28,100	29,000
01-	503-332	Uniforms	8,808	8,012	7,000	6,622	9,000	8,000
		Total Operations	113,785	115,627	120,350	51,739	118,350	120,350
	Maintena	nce						
01-		Maintenance - Contracts	14,585	20,949	26,000	4,781	41,650	34,000
01-	503-603	Maintenance - Building	4,192	3,968	18,000	4,595	15,000	15,000
01-	503-604	Maintenance - Generator	1,075	0	2,000	942	4,000	4,000
01-	503-606	Maintenance - Vehicles	17,383	15,161	15,000	3,802	15,000	15,000
01-	503-607	Gasoline - Vehicles	22,179	24,280	25,000	8,405	24,000	25,000
01-	503-608	Maintenance - Radios & Radars	0	558	1,500	0	1,500	1,500
01-	503-609	Maintenance - Equipment	665	0	1,000	1,957	0	0
		Total Maintenance	60,079	64,915	88,500	24,482	101,150	94,500
	Capital							
01-	-	Computer/Technology	0	3,224	17,000	28,121	32,653	17,000

								1
ACC	CT #	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
01-	503-806	Furniture/Equipment	4,880	0	0	0	0	0
01-	503-807	Police Equipment	7,785	118,414	28,000	28,110	42,067	41,000
01-	503-808	Police Vehicles	0	53,007	50,000	27,001	27,001	75,000
		Total Capital	12,664	174,646	95,000	83,232	101,721	133,000
	5.5	TOTAL POLICE EXPENDITURES	1,931,709	2,095,926	2,243,850	1,024,320	2,196,721	2,357,600
04-	Municipa	Court						
	Personne	el						
01-	504-101	Salaries	39,564	57,130	68,000	30,309	61,000	73,000
01-		Overtime	5,616	5,475	7,300	2,289	5,000	7,300
01-	504-103	Longevity Pay	575	624	700	362	800	800
01-		Education and Meetings	0	0	0	0	0	500
01-	504-105	Payroll Taxes	3,009	4,285	6,000	2,219	4,100	6,200
01-		Group Health & Life Insurance	11,564	17,158	22,000	8,797	18,000	21,100
01-		Dental Insurance	104	288	300	141	300	400
01-	504-108	Workers Compensation	140	176	200	85	200	300
01-		Unemployment Insurance	0	0	300	14	100	300
01-		Retirement Contribution	3,318	3,380	5,000	1,775	4,000	5,000
01-	504-114	457 Employer Benefit Plan	0	0	1,200	427	900	1,000
		Total Personnel	63,890	88,514	111,000	46,418	94,400	115,900
	Operation	ns						
01-		Dues & Subscriptions	0	0	500	75	500	500
01-		Education/Meetings & Travel	810	1,085	1,500	1,133	1,500	1,500
01-	504-305		608	652	700	321	700	700
01-		Office Supplies	650	242	750	58	750	750
01-		Printing & Stationary	1,216	825	2,000	140	2,000	2,000
01-		Supplies & Equipment/General	239	601	1,000	442	1,000	1,000
01-		SETCIC System	3,097	3,199	3,500	3,074	3,500	3,500

	1		1					1
ACC	CT#	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
01-	504-313	Jury Fees	(12)	0	200	0	100	100
01-	504-329	Telecommunications			3,100		3,100	3,300
01-	504-315	Credit Card Fees	4,000	4,000	4,000	1,345	4,000	4,000
01-	504-336	Prof. Services	44,025	42,736	62,000	26,467	55,000	55,000
01-	504-341	Special Security	2,900	0	2,000	0	2,000	3,000
01-	504-342	Special Technology	11,707	6,193	5,100	2,501	7,000	18,000
01-	504-343	Special Child Safety	51,655	0	2,000	0	2,000	2,000
		Total Operations	120,894	59,533	88,350	35,556	83,150	95,350
	Maintena	ince	· ·					
01-	504-601	Maintenance - Contracts	0	0	1,800	0	2,000	2,500
		Total Maintenance	0	0	1,800	0	2,000	2,500
	Capital							
01-	504-803	Computer/Technology	0	0	53,000	12,402	49,931	2,000
		Total Capital	0	0	53,000	12,402	49,931	2,000
	I. T	TOTAL MUNICIPAL COURT EXP.	184,783	148,047	254,150	94,376	229,481	215,750
05-	Building	& Grounds						
	Operatio	ns						
01-	505-308	Supplies & Equipment/General	0	10,322	2,000	79	2,000	2,000
01-	505-329	Telecommunications	11,234	9,015	10,000	4,160	9,500	10,000
01-	505-330	Electricity/Gas/Cable/Wtr	21,426	22,334	23,000	7,973	20,400	22,000
		Total Operations	32,660	41,671	35,000	12,212	31,900	34,000
	Maintena	nce						
01-	505-601	Maintenance - Contracts	19,163	18,561	18,600	9,280	18,600	18,600
01-	505-602	Janitorial Contracts	28,728	28,728	29,600	14,364	29,600	29,600
01-	505-603	Maintenance - Building	24,831	35,952	25,000	13,902	28,000	29,000

			21.2			YTD	Projected	
			Actual	Actual	ADOPTED	Actual	12/31/2019	Adopted
ACC	CT#	DESCRIPTION	12/31/2017	12/31/2018	2019 Budget	@6/30/2019	@6/30/2019	2020 Budget
								ŭ
01-	505-604	Maintenance - Generator	11,744	915	2,000	905	4,000	4,000
		Total Maintenance	84,466	84,156	75,200	38,452	80,200	81,200
	Conital							
01-	Capital	Equipment	0	24,102	15,000	0	15,000	15,000
01-		Facilities	0	14,226	15,000	0	75,000	13,000
01-	505-610	Total Capital	0	38,328	15,000	0	15,000	15,000
		Total Capital	U	30,320	15,000	U	13,000	13,000
	TOT	 Tal Building & Grounds Exp.	117 126	164 155	125,200	50,664	127,100	130,200
	101	AL BUILDING & GROUNDS EXP.	117,126	164,155	125,200	50,664	127,100	130,200
06-	Parks							
	Operatio	ns						
01-	506-314	Misc Maintenance	0	172	500	100	500	500
01-	506-330	Electricity/Gas/Cable/Wtr	874	666	1,000	213	1,000	1,600
		Total Operations	874	838	1,500	313	1,500	2,100
	Maintena	Ince						
01-		Maintenance Contracts	19,163	18,561	18,600	9,280	18,561	18,600
•	000 001	Total Maintenance	19,163	18,561	18,600	9,280	18,561	18,600
			,	,		,		
	Capital							
01-		City Landscaping	14,736	20,827	26,000	24,648	27,000	26,000
01-	506-802	Park Improvements	0	17,951	25,000	19,385	25,000	25,000
		Total Capital	14,736	38,778	51,000	44,033	52,000	51,000
		TOTAL BARKS EXPENDITURES	04.770	E0 477	74 400	50.007	70.004	74 700
		TOTAL PARKS EXPENDITURES	34,773	58,177	71,100	53,627	72,061	71,700
07-F	Public Wo	orks						Y .
	Personne	el						
01-	507-101	Salaries	137,978	117,772	152,100	30,837	66,000	65,000

46			Actual	Actual	ADOPTED	YTD Actual	Projected 12/31/2019	Adopted
ACC	Т#	DESCRIPTION	12/31/2017	12/31/2018	2019 Budget	@6/30/2019	@6/30/2019	2020 Budget
01-	507-102	Overtime	1,842	1,749	3,000	1,101	3,000	3,000
01-		Longevity Pay	715	431	900	32	100	200
01-		Educational/Salary Adjust	300	0	350	0	0	0
01-		Payroll Taxes	9,873	8,157	12,000	2,084	5,000	6,000
01-		Group Health & Life Insurance	23,114	26,250	45,000	10,202	21,000	26,000
01-	507-107		997	1,253	2,100	530	1,100	1,400
01-		Workers Compensation	347	381	400	170	400	200
01-		Unemployment Insurance	0	0	600	9	100	300
01-		Retirement Contribution	10,271	8,910	11,000	2,269	5,000	5,100
01-	507-114	457 Employer Benefit Plan	0	0	3,100	502	1,100	1,300
		Total Personnel	185,437	164,903	230,550	47,735	102,800	108,500
	Operatio	ns						
01-		Books Publications & Dues	2,901	4,821	5,000	3,819	5,000	5,000
01-	507-303	Education/Meetings & Travel	35	117	2,000	0	500	2,000
01-	507-305	Postage	203	217	250	107	250	250
01-	507-306	Office Supplies	213	9	500	405	500	500
01-	507-307	Printing & Stationary	83	120	850	0	850	850
01-	507-308	Supplies & Equipment/General	3,934	3,503	4,000	1,118	4,000	11,500
		Total Operations	7,367	8,787	12,600	5,448	11,100	20,100
	Maintena	ince						
01-	507-601	Maintenance - Contracts	19,163	18,561	18,600	9,280	18,600	18,600
01-	507-606	Maintenance - Vehicles	2,029	2,957	4,000	0	0	0
01-		Gasoline - Vehicles	1,352	917	3,000	0	0	0
01-	507-610	Fogging, Chemicals & Humane	7,485	6,590	9,000	1,716	9,000	9,000
01-	507-611	Garbage Collection	163,745	160,441	162,000	59,091	149,000	156,000
01-	507-612	Recycling Collection	19,968	19,329	23,000	8,552	20,600	22,000
01-	507-613	Maintenance - Drainage	57,900	41,315	100,000	55,110	100,000	100,000
		Total Maintenance	271,642	250,109	319,600	133,750	297,200	305,600

ACC	T#	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
	Capital							
01-	507-803	Computer/Technology	0	0	3,400	1,975	2,375	2,500
01-	507-808	Vehicles/City	0	0	30,000	0	0	0
01-	507-850	Infrastructure-Str/Drainage/Flood	0	0	150,000	0	150,000	203,000
		Total Capital	0	0	183,400	1,975	152,375	205,500
		TOTAL PUBLIC WORKS EXP.	464,447	423,799	746,150	188,908	563,475	639,700
08-	Commun	ity Relations						
	Operation							
01-	508-317	Election	5,962	5,956	6,000	250	1,500	6,000
01-		Holiday Open House	6,013	6,660	7,000	1,500	7,000	7,000
01-		Public Relations	1,021	1,230	1,000	0	1,000	1,000
01-	508-321	Villages Independence Festival	6,938	6,291	6,500	6,089	6,500	6,500
01-	508-322	Library Support	2,500	2,500	2,500	0	2,500	2,500
1	TOTA	L COMMUNITY RELATIONS EXP.	22,434	22,637	23,000	7,839	18,500	23,000
09-	Prof./Con	tract Services						
	Operation	ns						
		Plan Checking & Inspections	67,935	110,381	103,000	103,604	213,000	185,000
01-	509-324	Legal	56,533	57,066	50,000	24,314	60,000	60,000
01-		Audit & Bookkeeping	13,875	19,070	20,000	22,495	23,000	25,000
01-		Tax Assessing & Collection	8,690	17,653	9,000	8,290	8,300	9,000
01-	509-327	Harris Co. Appraisal District	16,603	17,729	21,000	12,422	27,000	28,000
01-	509-328	Computer Services	51,063	61,828	53,000	21,548	59,000	61,000
01-	509-335	Consultants	14,759	17,046	52,000	14,283	32,000	38,000
,		TOTAL PROF./SERVICES EXP.	229,459	300,773	308,000	206,955	422,300	406,000

ACC) CT #	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
11-	Mitigatio	n/Traffic						
	Personn	el						
01-	511-101	Salaries	271,922	378,452	431,000	231,676	427,000	464,000
01-	511-102	Overtime	17,029	16,949	18,800	16,012	28,000	18,800
01-		Longevity Pay	3,463	4,890	5,000	2,565	5,000	5,500
01-		Educational/Salary Adjust	17,007	18,169	23,000	0	23,000	24,000
01-		Payroll Taxes	23,788	30,738	36,000	18,634	35,000	40,000
01-		Group Health & Life Insurance	33,850	64,814	75,000	37,423	75,000	97,250
01-	511-107	Dental Insurance	1,722	3,045	3,700	1,659	3,500	4,100
01-	511-108	Workers Compensation	7,456	9,636	11,000	4,664	10,000	14,000
01-	511-109	Unemployment Insurance	0	0	1,600	0	1,000	1,600
01-	511-110	Retirement Contribution	23,398	31,394	34,500	19,070	34,500	38,900
01-	511-114	457 Employer Benefit Plan	0	0	9,600	4,219	9,000	9,200
		Total Personnel	399,634	558,089	649,200	335,921	651,000	717,350
	Operatio	ns						
01-		Street Lighting	16,060	17,290	14,000	6,073	15,000	15,000
		Total Operations	16,060	17,290	14,000	6,073	15,000	15,000
	Maintena	nce						
01-		Maintenance Contracts	134,138	129,926	130,000	64,963	130,000	130,000
	011 001	Total Maintenance	134,138	129,926	130,000	64,963	130,000	130,000
	Capital							
01-		Right of Way / Streets	299,294	48,019	97,000	28,942	106,000	97,000
01-		Hike & Bike	578	126	5,000	0	5,000	5,000
01-		City Landscaping	10,292	13,129	20,000	13,542	20,000	20,000
01-		Police Vehicles	38,968	52,347	50,000	26,901	26,901	50,000
		Total Capital Reserves	349,133	113,621	172,000	69,385	157,901	172,000

CITY OF HEDWIG VILLAGE 2020 ADOPTED BUDGET **ADOPTED 10/7/2019** YTD **Projected** 12/31/2019 Adopted Actual Actual ADOPTED Actual ACCT# **DESCRIPTION** 2020 Budget 2019 Budget @6/30/2019 @6/30/2019 12/31/2017 12/31/2018 898,965 818,925 965,200 476,342 953,901 1,034,350 TOTAL MITIGATION/TRAFFIC EXP. 12- Reserves 01- 512-001 Operating Reserves 0 0 0 0 01- 512-002 Scheduled Reserves 195,000 145.754 180.100 0 0 0 195,000 145,754 180.100 0 **TOTAL RESERVES** 0 0 **TOTAL GENERAL FUND EXPENDITURES** 5,264,681 5,481,952 6,502,950 2,925,764 6,301,753 6,706,600 **REVENUE OVER/(UNDER) EXP.** 206,823 479,012 (25,999)1,518,227 37,401 (100,000)Restricted (Balance Sheet) Reserves Reserve Schedule (50,000)(28,900)0 Child Safety Reserve 0 0 0 (26,000)Court Tech Reserve 0 (26,000)0 (100,000)Infrastructure Reserve Prior Yr Fund Balance (52,000)0 0 0 0 (100,000)**TOTAL RESTRICTED RESERVES** (102,000)0 (26,000)0 (54,900)TOTAL G/F w/RESTRICTED RESERVES EXP. 5,162,681 5,481,952 6,476,951 2,925,764 6,246,853 6,606,600 92,301 0 **REVENUE OVER/(UNDER) EXP.** 308,823 479,012 0 1,518,227

		4						
AC	CT #	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
Ca	pital Fu	ınd - Tax Note						
	Reveni	ues						
02	4-302	Transfers	0	0	0	0	0	0
02	4-304	Misc.	0	0	0	0	0	0
02	4-306	Bond Proceeds	0	1,020,000	0	0	0	0
02	4-601	Interest Income	0	314	1,000	4,336	7,500	8,000
02	4-603	Interest PD Construction	0	0	0	0	0	0
Н.	12- T	OTAL VFD CONSTR. REVENUES	0	1,020,314	1,000	4,336	7,500	8,000
	Expend	ditures						
	01- Gei	neral & Admin						
02	501-314	Misc.	0	0	241,800	0	0	0
02	501-315	Bank/Credit Card Charges	0	4	0	0	0	. 0
02	501-810	Capital - VFD Construction	0	21,055	647,500	350,729	647,500	277,500
02	501-835	Cost of Issuance	0	18,475	0	0	0	0
02	501-842	PD Construction	0	0	0	0	0	0
		TOTAL VFD CONSTRU. EXP.	0	39,534	889,300	350,729	647,500	277,500
		REVENUE OVER/(UNDER) EXP.	0	980,781	(888,300)	(346,393)	(640,000)	(269,500)

CITY OF HEDWIG VILLAGE 2020 ADOPTED BUDGET **ADOPTED 10/7/2019 Projected** YTD **ADOPTED** Actual 12/31/2019 Adopted Actual Actual ACCT# @6/30/2019 @6/30/2019 2020 Budget **DESCRIPTION** 12/31/2017 12/31/2018 2019 Budget Police Seizure Fund Revenues Interest Income 20 4-601 80 376 0 18 03 3,000 0 3,000 3,000 03 4-701 Awarded Seizure Income 30,681 12,627 3,000 **TOTAL POLICE SEIZURE FUND I** 30,762 13,003 3,000 18 3,020 **Expenditures** 3,000 0 3,000 3,000 03 510-807 Capital - Police Equipment 42,005 0 3,000 3,000 TOTAL POLICE SEIZURE EXP. 0 42,005 3,000 0 18 20 30,762 (29,003)0 0 REVENUE OVER/(UNDER) EXP.

CITY OF HEDWIG VILLAGE
2020 ADOPTED BUDGET
ADOPTED 10/7/2019

ACC	T#	DESCRIPTION	Actual 12/31/2017	Actual 12/31/2018	ADOPTED 2019 Budget	YTD Actual @6/30/2019	Projected 12/31/2019 @6/30/2019	Adopted 2020 Budget
De	bt Serv	ice Fund						
	Reveni	les						
04	4-101	Ad Valorem Property Taxes	387,353	422,832	835,678	824,616	824,616	806,000
04	4-105	Ad Valorem Prior Yr Prop. Tax	(9,036)	(2,015)	0	(118)	(118)	0
04	4-106	Ad Valorem Penalty & Interest	1,562	709	0	2,193	2,193	0
04	4-601	Interest Income	2,135	4,304	1,500	7,287	12,000	10,000
		TOTAL DEBT SRV REVENUES	382,014	425,831	837,178	833,977	838,691	816,000
	Expend	litures						
04	501-901	Debt Interest Expense	134,088	129,238	150,678	74,125	150,678	139,000
04	501-902	Debt Bond Principal Expense	520,000	310,000	650,000	125,000	650,000	670,000
04	501-903	Paying Agent Fees	550	550	1,500	300	1,500	1,500
		TOTAL DEBT SRV EXP.	654,638	439,788	802,178	199,425	802,178	810,500
		REVENUE OVER/(UNDER) EXP.	(272,623)	(13,956)	35,000	634,553	36,513	5,500

CITY OF HEDWIG VILLAGE 2020 ADOPTED BUDGET **ADOPTED 10/7/2019** YTD **Projected** Adopted Actual Actual **ADOPTED** Actual 12/31/2019 2020 Budget ACCT# 12/31/2018 2019 Budget @6/30/2019 @6/30/2019 **DESCRIPTION** 12/31/2017 **Congestion / Traffic** Revenues 940,464 947,500 501,694 947,500 947,500 4-302 Misc. 963,539 07 2,767 4,500 5,000 07 4-601 Interest Income 311 507 350 952,500 952,000 TOTAL CONGESTION/TRAFFIC REV. 940,775 964,047 947,850 504,461 **Expenditures** 947,850 952,500 07 501-314 Misc. 858,126 947,850 450,000 855,000 947,850 952,500 450,000 TOTAL CONGESTION/TRAFFIC EXP. 858,126 855,000 947,850 0 109,047 54,461 4,150 REVENUE OVER/(UNDER) EXP. 82,649 0

Summary of Funds at Year End

		Capital -	Police		Congestion	
Cash on Hand	General	Tax Note	Seizure	Debt Srv	Mitigation	TOTAL
Cash on Hand @ 06/30/2019	1,958,323	634,388	1,777	689,662	449,936	3,734,086
Expected Revenue (July - Dec 2019)	1,895,163	3,164	3,002	4,714	447,539	2,353,581
Expected Expenditures (July - Dec 2019)	(3,375,989)	(296,771)	(3,000)	(602 <i>,</i> 753)	(497,850)	(4,776,363)
Use of Designated Reserves	26,000	0	0	0	0	26,000
ESTIMATED CASH BALANCE - 12/31/2019	503,497	340,781	1,779	91,622	399,625	1,337,304
2020 Budget				_ = = =		
Est. Surplus/(Shortfall) - 2020 Operating Budget	(100,000)	(269,500)	0	5,500	0	(364,000)
Use of Designated Reserves	100,000	0	0	0	0	100,000
ESTIMATED CASH BALANCE - 12/31/2020	503,497	71,281	1,779	97,122	399,625	1,073,304

Available Reserves
General Operating Reserve
Infrastructure - Street & Drainage
Equipment Replacement
Emergency
ESTIMATED CASH BALANCE - 12/31/2019
General Operating Reserve
Infrastructure - Street & Drainage
Equipment Replacement (Schedule)
Amergency
ESTIMATED CASH BALANCE - 12/31/2020

General	Capital - Tax Note	Police Seizure	Debt Srv	Congestion Mitigation	TOTAL
95,439	0	0	0	О	95,439
495,990	0	0	0	0	495,990
145,754	О	0	0	0	145,754
0	0	0	0	0	0
737,183	0	0	0	0	737,183
95,439	0	0	0	0	95,439
495,990	0	0	0	0	495,990
300,854	0	0	0	0	300,854
25,000	0	0	0	0	25,000
917,283	0	0	0	0	917,283

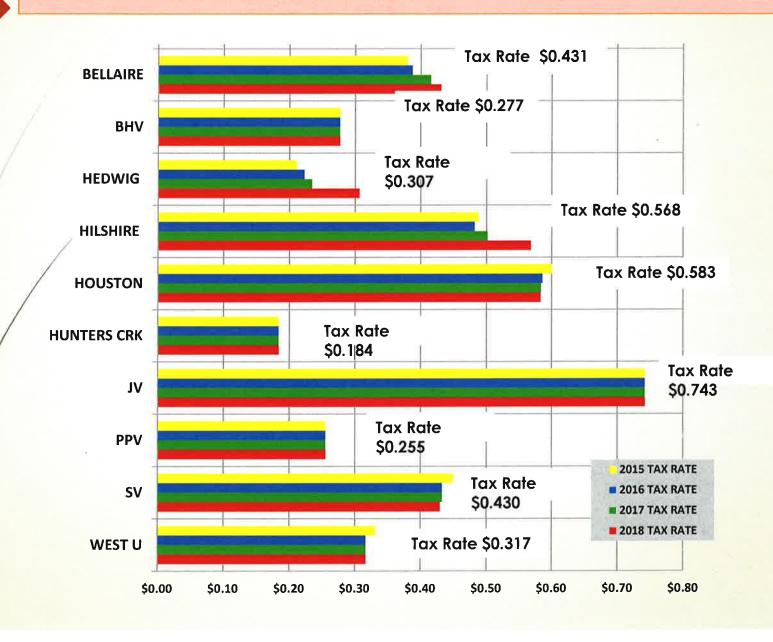
Reserve Schedule - 2020 Fiscal Year

DESCRIPTION	Year	Useful Life	Estimated Life Remaining	Estimated Replacement Cost	Funds Reserved Prior Yrs	Over / Under Reserve	Proposed 2020 Budget	TOTAL RESERVED @ 12/31/2020
01- City Hall - General Admin								
Computer System - Software/Hardware		7	4	185,000	36,076	148,924	37,300	73,376
Building/Roof/Mechanical Equipment	2008	14	2	115,000	0	115,000	57,500	57,500
Total G&A Reserves			REAL PROPERTY.	300,000	36,076	263,924	94,800	130,876
03- Police Department								
Computer System - Software/Hardware		7	4	215,000	88,478	126,522	31,400	119,878
Building/Roof/Mechanical Equipment	2017	14	11	115,000	0	115,000	10,500	10,500
PD - 250KW Generator	2017	20	17	75,000	6,105	68,895	4,100	10,205
Total Police Department Reserves				405,000	94,583	310,417	46,000	140,583
06- Park Department								
Park Equipment		15	5	45,000	6,429	38,571	7,800	14,229
Total Police Department Reserves				45,000	6,429	38,571	7,800	14,229
07-Public Works								
/ City Hall - 150KW Generator	2008	20	8	60,000	8,667	51,333	6,500	15,167
Total Public Works Reserves			1777	60,000	8,667	51,333	6,500	15,167
11- Traffic & Mitigation								
Concrete Streets		50		32,799,540	0	32,799,540	0	O
Asphalts Streets		25		13,364,888	0	13,364,888	0	0
Total Traffic & Mitigation Reserves			100	46,164,428	0	46,164,428	0	0
Emergency Preparedness			0	500,000	0	500,000	25,000	25,000
GRAND TOTAL FOR RESERVES				47,474,428	145,754	47,328,673	180,100	325,855

City Comparisons

City	Taxable Value @ 4/5/19	Debt EOY 2018	2018 NOMINAL Tax Rate	Tax Exemption	2018 Sales Tax Revenue
Bellaire (16,855)	\$4,794,786,822	129M	.431	Homestead = 20% Over 65 = \$135K Disability = \$135K	\$2,387,124
Bunker Hill (3,759)	\$2,203,483,895	9M	.277	No Homestead Over 65 = \$15K	\$164,869
Hedwig (2,667)	\$1,021,312,214	5M	.307	Homestead = 20% Over 65 = \$20K	\$1,956,338
Hilshire (761)	\$234,900,869	2.1M	.568	Homestead = 20% Over 65 = \$40K Disability = \$40K	\$52,674
Hunters Creek (4,374)	\$2,902,006,213	0	.184	No Homestead Over 65 = \$10K	\$493,890
Jersey Village (7,636)	\$1,080,532,017	12.1M	.743	Homestead = 14% Over 65 = \$50K Disability = \$75K	\$4,689,565
Piney Point (3,125)	\$2,658,354,937	1.5M	.255	No Homestead Over 65 = \$21K Disability = \$21K	\$202,988
Spring Valley (3,715)	\$1,232,443,822	12M	.430	Homestead = 20% Over 65 = \$20K Disability = \$20K	\$1,411,205
West Univ. (14,787)	\$6,168,681,873	42M	.317	No Homestead Over 65 = \$185K Disability = \$185K	\$1,174,770

Effective Tax Rate Comparisons



Ad Valorem Tax History

	Name of the last							THE REAL PROPERTY.
TAX	FISCAL	AD VALOREM	ORIGINAL	TAX	FISCAL	AD VALOREM		ORIGINAL
YEAR	YEAR	TAX RATE	BUDGET	YEAR	YEAR	TAX RATE		BUDGET
1990	1991	\$0.087220	\$1,922,918	2010	2011	\$0.222995		\$4,525,826
1991	1992	\$0.084930	\$2,108,000	2011	2012	\$0.221783		\$4,609,757
1992	1993	\$0.090620	\$2,204,361	2012	2013	\$0.217338		\$4,620,847
1993	1994	\$0.090620	\$2,438,246	2013	2014	\$0.208603		\$4,704,362
1994	1995	\$0.219990	\$2,857,828	2014	2015	\$0.196434		\$4,858,385
1995	1996	\$0.148159	\$2,693,644	2015	2016	\$0.210311		\$5,176,232
1996	1997	\$0.243014	\$2,754,445	2016	2017	\$0.222500		\$5,671,285
1997	1998	\$0.253674	\$2,623,562	2017	2018	\$0.234281	*	\$5,879,825
1998	1999	\$0.243674	\$2,771,319	2018	2019	\$0.306654		\$6,476,951
1999	2000	\$0.180000	\$3,284,119	2019	2020	\$0.323478		\$6,606,600
2000	2001	\$0.176446	\$3,276,526					
2001	2002	\$0.176446	\$3,571,362					
2002	2003	\$0.214111	\$3,602,850					
2003	2004	\$0.205607	\$3,773,747					
2004	2005	\$0.205607	\$4,008,125					
2005	2006	\$0.194635	\$4,158,864					
2006	2007	\$0.181797	\$4,189,218					
2007	2008	\$0.211797	\$4,117,809					
2008	2009	\$0.204980	\$4,461,389					
2009	2010	\$0.215076	\$4,520,335			* R	Rollb	ack Tax Rate

City of Hedwig Village Property Tax Rates 2012-2019

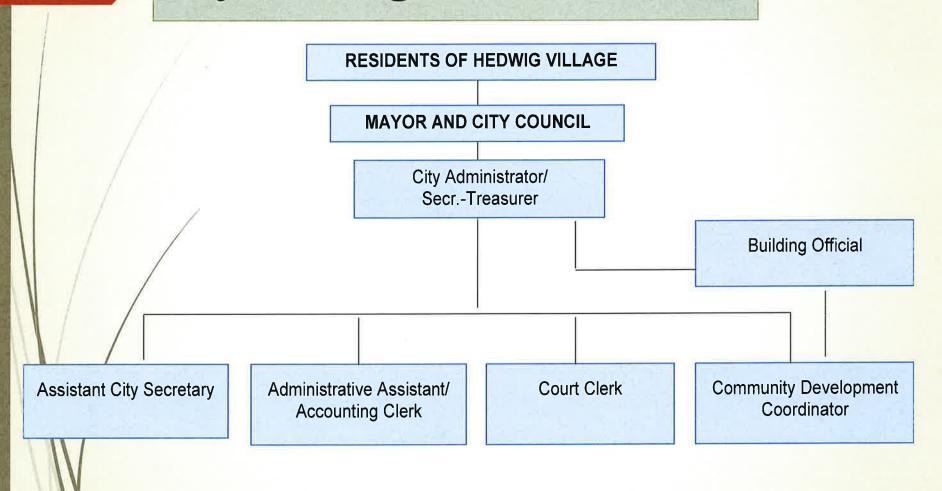
Dollars Per \$100 of Valuation.

TAX	TAXABLE		1 & 0	D	DEBT		OTAL
YEAR	VALUES	Rate	Revenue	Rate	Revenue	Rate	Revenue
2019	1,066,267,763	0.246869	2,632,284.56	0.076609	816,857.07	0.323478	3,449,141.63
2018	1,028,701,959	0.224874	2,313,283.24	0.081780	841,272.46	0.306654	3,154,555.71
2017	1,033,346,655	0.192060	1,984,645.59	0.042221	436,289.29	0.234281	2,420,934.88
2016	985,120,836	0.182954	1,802,317.97	0.039546	394,081.85	0.222500	2,196,399.83
2018	927,369,374	0.141246	1,309,872.15	0.069065	640,487.66	0.210311	1,950,359.80
2014	803,791,113	0.144667	1,162,820.49	0.051767	416,098.55	0.196434	1,578,919.03
2013	729,109,159	0.150060	1,094,101.20	0.058543	426,842.37	0.208603	1,520,943.58
2012	684,407,215	0.155321	1,063,028.13	0.062017	424,448.82	0.217338	1,487,476.95

City of Hedwig Village 2020-2023 Debt Service Schedule

Bond Description	Due March 1st			Due September 1st			TOTALS		
	Principal	Interest	Total	Princ.	Interest	Total	Principal	Interest	Total
DUE IN COCC									
DUE IN 2020	400 000 00	0.050.00	100 050 00	0.00	0.075.00	0.075.00	400 000 00	E 505 00	405 505 00
Series 2012	130,000.00	3,250.00	133,250,00	0.00	2,275.00	2,275.00	130,000.00	5,525.00	135,525.00
Series 2014	0,00	56,206.25	56,206.25	200,000.00	56,206.25	256,206.25	200,000.00	112,412.50	312,412.50
Tax Notes 2018	0.00	10,246.50	10,246.50	340,000.00	10,246.50	350,246.50	340,000.00	20,493.00	360,493.00
TOTALS	130,000.00	69,702.75	199,702.75	540,000.00	68,727.75	608,727.75	670,000.00	138,430.50	808,430.50
1									
DUE IN 2021	1								
Series 2012	130,000.00	2,275.00	132,275.00	0.00	1,137.50	1,137.50	130,000.00	3,412.50	133,412.50
Series 2014	0.00	54,206.25	54,206.25	205,000.00	54,206.25	259,206.25	205,000.00	108,412.50	313,412.50
Tax Notes 2018	0.00	5,197.50	5,197.50	350,000.00	5,197.50	355,197.50	350,000.00	10,395.00	360,395.00
TOTALS	130,000.00	61,678.75	191,678.75	555,000.00	60,541.25	615,541.25	685,000.00	122,220.00	807,220.00
DUE JN 2022									
Series 2012	130,000.00	1,137.50	131,137.50	0.00	0.00	0,.00	130,000.00	1,137.50	131,137.50
Series 2014	0.00	52,156.25	52,156.25	205,000.00	52,156.25	257,156.25	205,000.00	104,312.50	309,312.50
TOTALS	130,000.00	53,293.75	183,293.75	205,000.00	52,156.25	257,156.25	335,000.00	105,450.00	440,450.00
-									
DUE IN 2023									
Series 2014	0.00	50,106.25	50,106.25	210,000.00	50,106.25	260,106.25	210,000.00	100,212.50	310,212.50
TOTALS	0.00	50,106.25	50,106.25	210,000.00	50,106.25	260,106.25	210,000.00	100,212.50	310,212.50

City Hall Organizational Chart



City of Hedwig Village Police Department Organizational Chart

